



HGPI Health and Global
Policy Institute

www.hgpi.org

日本医療政策機構

ACTIVITY REPORT

CURRENT ACTIVITIES (OCTOBER-DECEMBER 2025)

FEBRUARY 2026

MESSAGE FROM CHAIR

HGPI IS COMMITTED TO PURSUING THE CREATION OF A BETTER WORLD

Health and Global Policy Institute (HGPI) is proud to be independent, non-profit and non-partisan, which is rare among think tanks in Japan.

When HGPI develops policy recommendations, we do not base them on the opinions of any single specific expert or sector, but develop them through true multistakeholder discussion that brings together people from industry, government, academia, and civil society. We gather diverse opinions and synthesize them in policy proposals.

It is now more important than ever that healthcare policy be created based on the collective knowledge of society. In order to achieve that, it is crucial that we approach policy development via a process of rigorous debate in which representatives of industry, government, academia, and civil society can participate as equals. Fair discussions that are open to people from all relevant sectors are especially important for policy topics in the fields of health and healthcare, as these fields impact the lives of every single member of the public. Unfortunately, opportunities to synthesize collective knowledge in this manner are still too few in Japan.

Multistakeholder-developed, broad-based policy proposals are more impactful and useful than policy proposals that represent the views of only one specific industry or stakeholder. We believe that it is our commitment to the development of such proposals that has allowed us to influence policy reforms up to this point.

Based on that belief, we have focused our activities in recent years around a singular policy: “HGPI is dedicated to fostering multi-stakeholder health policy debate globally, with a commitment to the inclusion of civil society. Through conversations with stakeholders, HGPI is working to realize evidence-based health policies that are meaningful in a global context, and of real value to the people that need them the most.”

What is the best way to gather diverse opinions and synthesize collective knowledge? We want to create evidence-based policy proposals, but how should we define “evidence” in our recommendations, when health policy so often focuses on such broad topics as the way people live, their happiness, and their health? Policy creation and validation sometimes requires us to redefine existing values and methods. This requirement should not be taken lightly. We believe that we must approach the development of health policy seriously, with an understanding of the true impact that policy can have on people’s lives. I believe that our serious approach to these issues is what makes it possible for us to consistently gather diverse stakeholders from all sectors for open and free debate on various policies.

Every one of the core members of HGPI is committed to pursuing the creation of a better world. We are dedicated to developing the policy options that society needs through careful and deliberate debate. We humbly request your continued support for these efforts.

Ryoji Noritake
Chair



About HGPI



■ Non-profit, Independent, and Global

Health and Global Policy Institute (HGPI) is a Tokyo-based independent and non-profit health policy think tank, established in 2004.

Since establishment, HGPI has pursued its mission of “Achieving citizen-centered health policy by bringing stakeholders together as an independent think-tank.” One of the Institute’s guiding principles in activities for this mission is to hold fast to its independence without adhering to the interests of any political party or organization. HGPI will continue to maintain political neutrality and independence from any organization in conducting its activities.

Guiding Principles

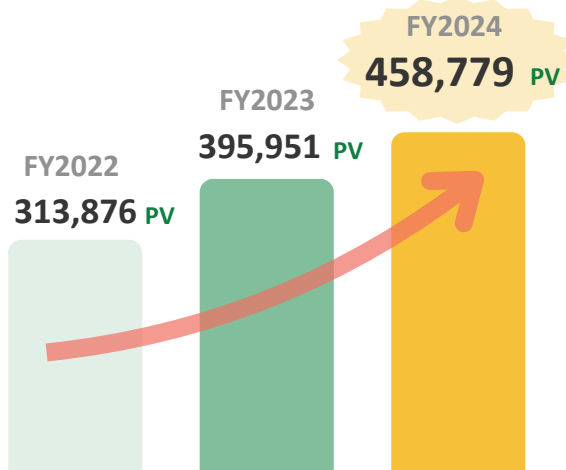
- 01 CONNECT and FACILITATE**
We connect players and facilitate discussions
- 02 INDEPENDENT and GLOBAL**
We represent an independent voice and nurture a global perspective
- 03 FEASIBLE and RESPONSIBLE**
We provide feasible and responsible policy options
- 04 RESEARCH and ANALYSIS**
We provide quality research and analysis
- 05 OPEN and CREATIVE**
We are open to new ideas and foster creative solutions

DATA REPORT



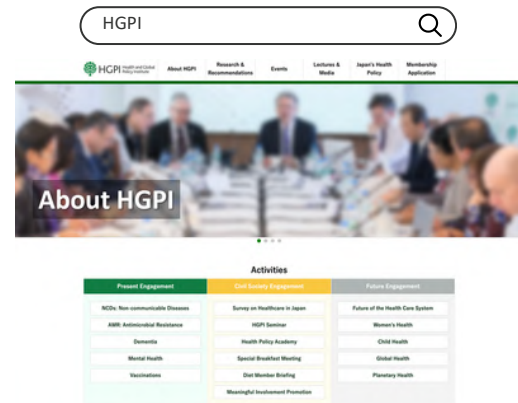
HGPI Webpages Page View

We are grateful to have reached 450,000 visits in FY2024!



20 YEARS

Established in 2004,
We celebrated our 20th anniversary in 2024.



HGPI IN NUMBERS FY2024



Number of Events Held

82 times

Number of Participants

more than

6,300 people

Top 3 Participant Count



Policy Recommendations/ Number of Surveys Conducted

26 times

Number of File Download

more than

23,000 times

Top 3 Most Viewed Recommendations



Thank you to those who participated and cooperated in the research.

PROJECTS

Present Engagement

- AMR: Antimicrobial Resistance
- Mental Health
- NCDs: Non-Communicable Diseases
- Dementia



Civil Society Engagement

- Meaningful Involvement Promotion
- Health Policy Academy
- HGPI Seminar
- HGPI Salon
- Special Breakfast Meeting
- Diet Member Briefing

Future Engagement

- Planetary Health
- Future of the Health Care System
- Global Health



PRESENT ENGAGEMENT

AMR: Antimicrobial Resistance



Bringing People Together to Build Resistance against AMR

OCT 01, 2025 **HGPI-Keio University Joint Lecture**

Rethinking Actions Against AMR: From Research to Policy, From Japan to the World



This joint lecture was attended by a wide range of participants, including high school students, university students, healthcare professionals, and national and local policymakers, enabling discussions not only on AMR countermeasures but also on the future of healthcare policy.



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Dr. Ho Namkoong
慶應義塾大学 医学部
感染症学教室 教授
Professor,
Department of Infectious
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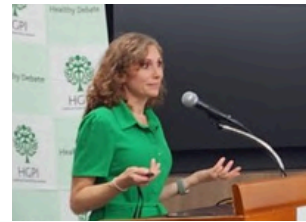
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Global Access Director,
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長谷川 直樹氏
Dr. Naoki Hasegawa
横浜市立市民病院
総務副院長
Deputy Director General,
Yokohama Municipal
Citizen's Hospital



OCT 30, 2025 **Open Meeting at the 84th Annual Meeting of Japanese Society of Public Health**

AMR Measures as Regional Health Crisis Management: The Role of Public Health Professionals and Multidisciplinary Collaboration

Grounded in the overall theme of the conference, “Phase-Free Community Development and Health Crisis Management,” this session positioned AMR measures within routine public health activities, educational support for local residents, and awareness campaigns. It aimed to establish AMR measures as an integral part of everyday health crisis management in daily life.



DEC 23, 2025 **One Health Networking Conference**

The conference was organized to strengthen cross-sectoral collaboration frameworks in addressing AMR and to deepen understanding of how Japan could advance a comprehensive One Health approach. Researchers and government officials from across Japan gathered to engage in open dialogue on initiatives related to the collection and utilization of antimicrobial resistance data across humans, animals, food, environment, and genomics. Participants shared their research findings and ongoing initiatives, fostering mutual understanding of the current landscape of AMR challenges across multiple disciplines. The conference also provided a valuable opportunity for discussions on Japan's strategic direction for One Health, including the sharing of current status in each sector and exploring future pathways and possibilities for cross-sectoral collaboration.

AMR Policy Update #1

AMR Policy for the Next Decade and the Next Century



Antimicrobial resistance (AMR) remains one of the most pressing and complex challenges facing modern societies worldwide. Since 2016, HGPI has recognized AMR as a key social issue. In 2018, HGPI established the AMR Alliance Japan, the first global, independent, multi-stakeholder platform focused on overall AMR policy, bringing together governments, academia, industry, civil society, and patients to drive open dialogue and evidence-informed policy. We are pleased to announce the launch of a new initiative, "AMR Policy Update." This platform aims to provide a dynamic and open space for sharing the latest AMR-related policy developments, while also reflecting on past progress and lessons, connecting knowledge and experiences from both domestic and international contexts across boundaries and sectors.

AMR Policy Update #2

WHO's First Report on Fungal Infection
—Bridging the Gap Between Clinical Practice and R&D

AMR Policy Update #3

Human Mobility and AMR



AMR Alliance Japan

Established in November 2018 by academic societies working in infectious disease medicine, pharmaceutical companies, and medical device manufacturers, AMR Alliance Japan is an independent platform for the promotion of multisector discussion on AMR countermeasures. The Alliance develops and disseminates policy recommendations to: (1) ensure that AMR countermeasures are in line with the current situation of patients and healthcare settings; (2) promote the national and international AMR agenda; and (3) advance Japan's AMR policy.

Mental Health

Because we live in an era when anyone can be affected, it is essential to create a society in which individuals can live with peace of mind while navigating mental health challenges.

OCT 08, 2025 5th World Mental Health Day Seminar

Youth Mental Health: The Relationship Between Environmental Changes and Mental Health

This seminar provided programs designed to promote understanding of mental health and reduce stigma across a wide audience, including young people, under the theme "Youth Mental Health: The Relationship Between Environmental Changes and Mental Health."



Cooperation in FY2024 Survey on the Living Conditions and Perspectives of People with Mental Disorders and Their Families

NOV 19, 2025



HGPI cooperated in the implementation and compilation of the FY2024 Survey on the Living Conditions and Perspectives of People with Mental Disorders and Their Families – National Family Needs Survey Report, which was conducted by The National Federation of Associations of Families with Mental Illness in Japan (Minna-net), a nationwide public interest organization representing families of people with mental disorders.

NCDs: Non-Communicable Diseases



Towards building an inclusive society to prevent and control NCDs, together with people living with NCDs

Kidney Disease Project



NOV 13, 2025 **Advisory Board Meeting**

Toward Reliable Policy Implementation for Early Detection and Early Intervention of Chronic Kidney Disease (CKD) at the Local Governments

This first meeting focused on CKD countermeasures at the local governments. It was held to deepen discussions while sharing the current challenges with experts from various fields, aiming to identify concrete solutions that can be implemented by local governments.



■ Advisory board members (title omitted; in Japanese syllabary order)

Yayoi Kanameda (Deputy Director, Health Policy Group, Welfare and Health Division, Welfare and Health Department, Kure City)

Takeo Nakayama (Professor, Department of Health Informatics, School of Public Health, Kyoto University)

Satomi Baba (Deputy Director, Health Promotion Division, Public Health Center, Health and Welfare Department, Kurume City)

Akira Fukui (Lecturer, Division of Nephrology and Hypertension, Department of Internal Medicine, The Jikei University School of Medicine)

Shingo Fukuma (Professor, Department of Epidemiology, Infectious Disease Control and Prevention, Hiroshima University Graduate School of Biomedical and Health Sciences/Professor, Human Health Sciences, Kyoto University Graduate School of Medicine)

Ayumi Matsumura (Section Chief, Cancer and Disease Control Section, Cancer and Disease Control Division, Regional Medical Department, Medical Bureau, Yokohama City)

Keiji Muramatsu (Project Professor, Center for Next Generation of Community Health, Chiba University Hospital)

Masaaki Yokota (Assistant Director-General, Health and Welfare Bureau, City of Chiba)

Cancer Project



NOV 28, 2025 **Policy Dialogue**

Considering Comprehensive Genomic Profiling from the Perspective of Patient Access: Utilizing the Medical Service Fee Reimbursement System and the Mixed Medical Services Program to Meet the Needs of Today

This discussion points document outlines the concrete actions and future directions that stakeholders across industry, government, academia, and civil society must pursue to ensure that cancer genomic medicine truly translates into tangible benefits for patients.

Discussion Points

- 1 Cost-effectiveness and investments in medical technology
- 2 Increasing flexibility in CGP timing and systemic operations
- 3 Regional disparities, human resources, and systems
- 4 Issues for and the future direction of the draft of the “Basic Plan for Genomic Medicine Policies”



NCD Alliance Japan

NCD Alliance Japan is a collaborative platform for civil society organizations in the NCD community steered by the Health and Global Policy Institute. Its aim is to further promote comprehensive, cross-cutting NCD policies.

Since 2013, NCD Alliance Japan has served as Japan’s point-of-contact for the NCD Alliance, which brings together over 2,000 civil society organizations and academic institutions in more than 170 countries. NCD Alliance Japan was officially recognized as a full member of the NCD Alliance in January 2019.

Dementia



In pursuit of our mission of “promoting multi-stakeholder collaboration to advance dementia policy”

Policy Recommendations

DEC 01, 2025

Recommendations on Strategic Investments in Policies for Brain Health to Revitalize Japan: Hopes for the New Administration



Dementia is not only an issue that is related to healthcare and long-term care. Rather, it is an area of policy that can contribute to addressing the crucial national challenges of economic growth, social security sustainability, and achieving an inclusive society. These three recommendations are complementary to each other, are based around involvement for people living with dementia, their families, and others close to them, and indicate a direction for comprehensive policy investments from R&D to the provision of services and the construction of a social foundation.

Recommendations

- 1 Invest in R&D that has meaningful involvement of people living with dementia
- 2 Invest in sustainable service systems
- 3 Invest in a growth strategy that is based on brain health

DEC 09, 2025 **Québec–Japan Dialogue on Ageing Webinar**
Bridging Research and Policy Ecosystems

The webinar brought together leading experts in ageing research and policy from Japan and Québec, who engaged in discussions on priority challenges related to population ageing in their respective regions, as well as potential avenues for bilateral cooperation. This webinar was positioned as a first step towards establishing a sustained dialogue on ageing between Japan and Québec, with the aim of exploring opportunities for collaboration across research, policy, and practice. Simultaneous interpretation in French and Japanese was provided, and the event was held on an invitation-only basis.



DEC 17, 2025 **Second Advisory Board Meeting**
The Future of Dementia Policies Surrounding Families and Others Caring for People Living with Dementia

After considering the ideal structure of support for family members, care professionals, and other caregivers of people living with dementia from many angles and with people living with dementia at the center, this advisory board will compile policy recommendations on making society a place where people living with dementia and their families can lead robust lives together.



Column 65 **A Stage Theory of Patient and Public Involvement (PPI) in Medical Research on Dementia and Commentary and Recommendations on PPI Evaluation**

認知症プロジェクトより
From the Dementia Project



In a previous installment of this column from the Dementia Project, we introduced the Person-Centered Care (PCC) approach utilized for Patient and Public Involvement (PPI) in Sweden. We mentioned that the PCC approach is a humanistic approach to healthcare which values the person behind the label of “patient” and that emphasizes their dignity and happiness, and that it provides valuable insights on how we can achieve sustainable PPI in domestic dementia research. In this installment, we will share insights on the nature of multilayered involvement based on points identified over the course of discussions on PPI in dementia research held at HGPI.

CIVIL SOCIETY ENGAGEMENT

Meaningful Involvement Promotion

Promoting Patient and Public Involvement in Health Policy

DEC 08, 2025 **The 1st J-PEP Seminar**

Initiating Policy Advocacy from Meaningful Involvement

For the first J-PEP Seminar, we welcomed Mr. Shinsuke Amano, who serves as Chair of the Japan Federation of Cancer Patient Groups and as CEO of Group Nexus Japan, and who has been active on the frontlines of patient advocacy for many years. Mr. Amano's talk focused on his experiences in policy formulation in the field of cancer and on efforts in revising the High-Cost Medical Expense Benefit system.



天野 慎介 氏
Mr. Shinsuke Amano

一般社団法人 全国がん患者団体連合会 理事長
一般社団法人 グループ・ネクサス・ジャパン 理事長
President, National Federation of Cancer Patients Associations
President, Group Nexus Japan Health and Global Policy Institute



What is J-PEP?



Japan's Patient Expert Platform (J-PEP) is an information and exchange platform that aims to promote and encourage the sustainable and appropriate involvement of a diverse range of people with lived experience (including patients, people living with health conditions, their families and caregivers, service users, and other members of the public) in health policymaking.

J-PEP Website
Available only in Japanese.



HPA: Health Policy Academy

The 14th session of HPA aims to approach health policy as “practical learning” and provide knowledge and perspectives that are applicable to real-world settings and society, emphasizing the following three pillars:

OCT 10, 2025 **Interim Presentation**

This interim presentation was held with the aim of reporting progress toward the final presentation and further refining the content of the policy proposals.

NOV 14, 2025 **Lecture 5**

Future of Healthcare Policy (1) “Well-being through Industry-Academia Collaboration”

Prof. Satomi Doi (Assistant Professor, Department of Policy Science, Graduate School of Medical and Dental Sciences, Tokyo University of Science) gave a lecture on the theme of “Well-being through Industry-Academia Collaboration,” covering her initiatives and limitations as a university researcher in preventing mental health issues, social implementation through establishing a company to overcome these limitations, and the potential for social implementation of preventive mental healthcare through industry-academia collaboration and Collective Impact.



DEC 12, 2025 **Lecture 6**

Future of Healthcare Policy (2) “The Future Vision of Healthcare and Society”

Prof. Kohei Onozaki (Board Member, HGPI) gave a lecture on the theme of “The Future Vision of Healthcare and Society.” Drawing on his own experiences, he examined contemporary healthcare challenges and opportunities, emphasizing patient-centered approaches amid developments in AI, evolving healthcare markets, and workforce shortages.



HGPI Seminar



OCT 09, 2025 **The 139th HGPI Seminar**

Cardiovascular Disease

New Perspectives in Cardiovascular Disease Control – From the Viewpoint of Patient and Public Involvement

Sachiko Kanki

Assistant Professor, Department of Thoracic and Cardiovascular Surgery, Division of Surgery, Faculty of Medicine, Osaka Medical and Pharmaceutical University; Physician, Department of Cardiovascular Surgery, Osaka Medical and Pharmaceutical University Hospital



HGPI Salon



HGPI Salon 2025 “Looking Ahead to the Future of Japan’s Social Security System”

A series of four meetings was held throughout 2025 to share issues in healthcare and social security and to provide a forum for discussion toward the future.

OCT 07, 2025 **Session 3**

Healthcare Sustainability and Financial Resource Management

This session featured a discussion with the participants led by HGPI’s board member Dr. Kohei Onozaki and Manager Ms. Yukiko Kawata. Dr. Onozaki presented on the sustainability of Japan’s healthcare system from the perspective of medical costs, using cancer treatment as an example, with a particular focus on securing financial resources. Following this, an interactive discussion with the audience was held covering various topics, such as implementation considerations within the context of changing social structures and working environments. Using the high-cost medical expense benefit system as an example, burden-sharing in the current social security system, policy development, and consensus-building were also discussed.



Kohei Onozaki
Board Member, HGPI

NOV 11, 2025 **Session 4**

Strengthening Diverse Social Participation of People with Dementia and Achieving an Inclusive Society

HGPI Board Member Dr. Satoko Hotta and Associate Ms. Nana Moriguchi engaged in discussions with the participants. Dr. Hotta delivered a presentation on the evolution of social policies related to dementia in Japan, the shifting societal perceptions of dementia, her own research, and the concept of “Inclusive Society”. The session also explored various initiatives and on-the-ground challenges aimed at promoting the social participation of people living with dementia—such as considerations in diagnosis, psychological support, employment, and self-expression. Lively discussions took place among all participants on ways to respect individuals’ autonomy while preventing potential risks.



Satoko Hotta
Board Member, HGPI

SESSION 1
FEB 12



Shinsuke Muto

SESSION 2
JUN 27



Yusuke Tsugawa

SESSION 3
OCT 07



Kohei Onozaki

SESSION 4
NOV 11



Satoko Hotta

Special Breakfast Meeting



NOV 28, 2025 **The 60th**

Redesigning Social Security for Sustainability for a Society With Rapid Population Decline

HGPI was honored to host Mr. Hiroya Masuda, who serves as Co-Representative of Reinventing Infrastructure of Wisdom and Action (ReIWA) and Advisor to Nomura Research Institute, Ltd. Mr. Masuda has been actively offering various proposals for Japan's future, and at this meeting, he spoke on redesigning Japan's social security system for sustainability as the population rapidly declines.



Diet Member Briefing



Non-partisan Diet Member Briefing – 30-minute Health Policy Update

Working more closely with the legislature than ever before and with support from our non-partisan promoters, our objective was to deepen learning for non-partisan Diet members using concrete and verifiable data in themes with a high degree of public interest including cancer, preventive medicine, internal and surgical diseases, pediatrics, and perinatal care and, with a future-oriented vision, engage in an open exchange of opinions on next steps.

NOV 26, 2025

The Best Investment is Prevention – Controlling Healthcare Costs and the Strategic Use of Colorectal Cancer Screening

Lecture

Masao Okubo

Deputy Director, Sanno Hospital; Specialist in Gastroenterology

Takahisa Matsuda

Department of Gastroenterology, Division of Internal Medicine, Faculty of Medicine, Toho University



DEC 17, 2025

Current Status and Challenges of Lung Cancer Screening

Lecture

Kazuto Ashizawa

Professor, Department of Clinical Oncology, Nagasaki University Graduate School of Biomedical Sciences



Advocacy Activities to Encourage the Adoption of the Recommendations in Our Policy Proposals

HGPI publishes reports and policy proposals for each of its projects. HGPI also makes efforts to encourage the implementation of the recommendations contained in those publications through advocacy activities targeting the government and the Diet. Those efforts include

providing explanations on the content of each report and proposal to representatives from relevant departments within the local and national government or to Diet members and local assembly members on an individual basis. In addition to cooperating closely with parties relevant to each project from the local and national government, HGPI also functions as a hub that connects experts in each field when creating content for Diet member study sessions or when drafting bills. We engage in these cooperative efforts with a shared intent of encouraging the implementation of concrete policies based on our recommendations. In the past, recommendations included in HGPI's reports and policy proposals have been reflected in policies after having been cited in presentations made by various groups within the government, including nonpartisan Diet member groups and project teams, or in proposals composed by those groups.



FUTURE ENGAGEMENT



Planetary Health

How can the healthcare sector respond to global challenges to achieve health, well-being, and equity?

OCT 29, 2025 **Open Session at the 84th Annual Meeting of the Japanese Society of Public Health**

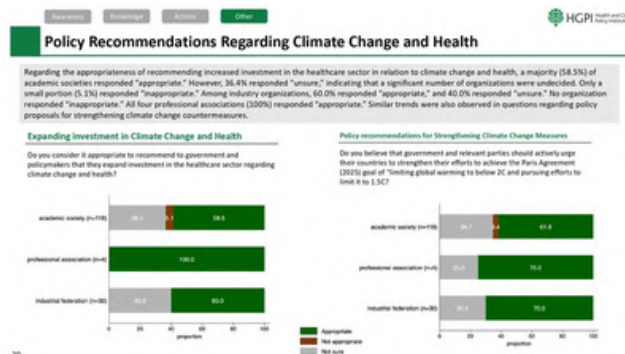
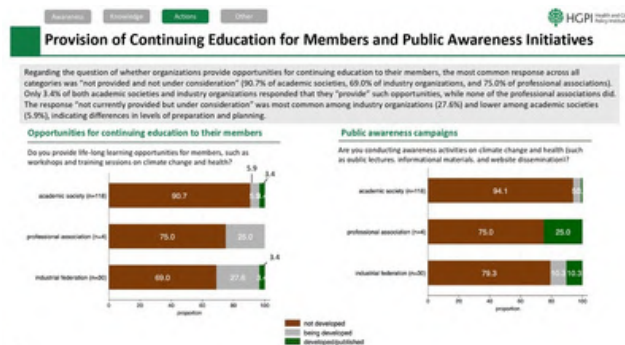
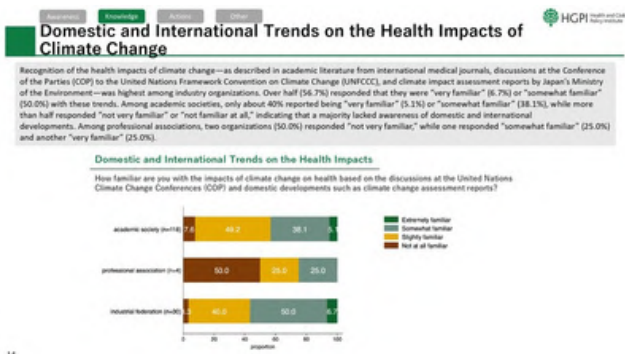
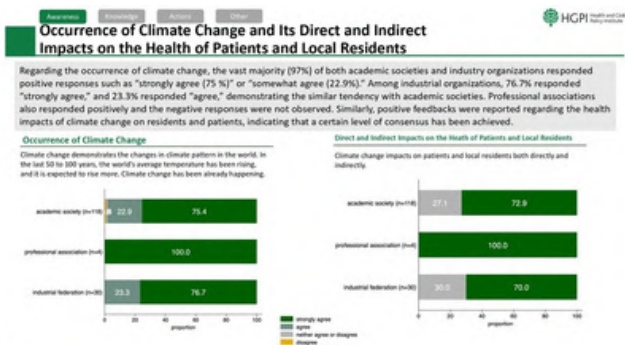
Municipalities × Planetary Health × Public Health

HGPI and the Planetary Health Alliance Japan Hub co-hosted an open session at the 84th Annual Meeting of the Japanese Society of Public Health. The session brought together participants from a diverse range of positions, including mayors, researchers, practitioners, and students to explore how concrete local issues – such as elder care, living environments, and community-based healthcare coordination – can be addressed through the lens of Planetary Health, which recognizes the “interdependence of human health and the health of the Earth’s natural systems”. Participants discussed practical action plans to generate co-benefits for both health and the environment.



NOV 13, 2025 **Research Report** Perceptions, Knowledge, Actions and Perspectives of Healthcare Organizations in Japan in Relation to Climate Change and Health: A Cross-Sectional Study

Ahead of the 30th Conference of the Parties (COP30) to the United Nations Framework Convention on Climate Change (UNFCCC), HGPI conducted an online survey to assess the awareness, knowledge, actions, and policy perspectives of academic societies, professional associations, and industry organizations in Japan’s healthcare sector on climate change and health. This is the first comprehensive national survey in Japan that assessed the current landscape of awareness, knowledge, actions, and policy perspectives on climate change and health across the healthcare sector. It underscores the potential roles and responsibilities of healthcare organizations in responding to climate change, and highlights the need to reflect these findings in future policy development and frontline implementation.



Planetary Health Academy: Final Half

OCT 15, 2025 **Session 4**

Domestic and International Efforts to Develop Sustainable Healthy Cities

Professor Keiko Nakamura (Professor Emeritus, Institute of Science Tokyo / Steering Committee Member, Planetary Health Alliance Japan Hub) explored how cities can be designed to promote both human and planetary health.

OCT 22, 2025 **Session 5**

Biodiversity, Ecosystem Services, and Human Health

Professor Masashi Soga (Associate Professor, Graduate School of Agricultural and Life Sciences, The University of Tokyo) explored how biodiversity and ecosystem services influence human health.

NOV 05, 2025 **Session 6**

Planetary Health Approaches from the Medical Frontlines

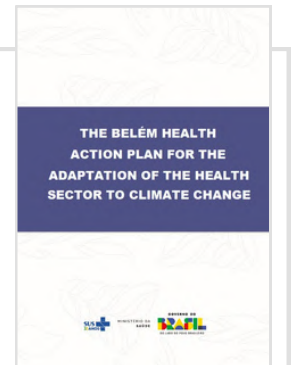
The final lecture was delivered by Dr. Kei Yokota (Director of Emergency Department, Department of General Medicine, Okayama Kyoritsu Hospital; Board Member, Green Practice Japan).



Endorsement of the “Belém Health Action Plan”

NOV 14, 2025

HGPI has endorsed the Belém Health Action Plan (BHAP), a blueprint for mobilizing the global community toward building climate-resilient and environmentally sustainable health systems. The BHAP was officially adopted at COP30 in Belém, Brazil, on November 13, 2025. With the active participation of civil society in the development of the BHAP, HGPI has also played an active role in this process, including delivering a presentation on a supplementary document to the draft Belém Health Action Plan at the 2025 Global Conference on Climate and Health in Brasília, Brazil, in July 2025.



HCWH SEA and HGPI Sign Memorandum of Understanding (MOU) to Advance Climate-Resilient and Sustainable Healthcare

NOV 24, 2025

Through this partnership, HGPI and Health Care Without Harm Southeast Asia (HCWH SEA) will work together to advance sustainability in healthcare, leverage their respective networks and expertise, raise awareness, build capacity, and advocate for policies addressing the health impacts of climate change. This collaboration further strengthens HGPI’s commitment to driving climate action and allows us to advocate for policies that address the health impacts of climate change, both in Japan and across the broader Asian region.



Column 66

The Global Plastics Treaty: Discourse on Human Health in International Environmental Law



Since its commercial introduction in the mid-20th century, plastic has transformed nearly every aspect of modern life, from medicine and engineering to everyday consumer goods. However, this transformation has come at a cost: the escalating plastic pollution now poses significant threats to both environmental and public health, making it one of the most pressing challenges in contemporary environmental policy. This policy column analyzes the complex international negotiating process, examines Japan’s evolving position and contributions to these discussions, and explores how global developments intersect with domestic plastic policy initiatives.

Future of the Health Care System



Collaborating with stakeholders from industry, government, academia, and civil society to propose the healthcare policies needed in the Japan of tomorrow

NOV 05, 2025 **Public Forum**

Rebalancing Contribution and Responsibility in a Healthcare System at a Turning Point: Toward Sustainability and Innovation

Stakeholders have continuously examined, decided upon, and implemented the effectiveness and feasibility of these options over many years. However, with the sustainability of the healthcare system now under severe threat, it is crucial not just to present specific policy options but also to re-examine the processes of consensus building, policy coordination, and negotiation, and to offer alternatives for how to proceed.



NOV 20, 2025 **2nd Advisory Meeting**

Reimagining Public Engagement for Sustainable Health Systems

Building on the discussions from the first meeting, this meeting explored specific solutions for creating a sustainable healthcare system, including actionable policy options and methods for building consensus with the public.



DEC 26, 2025 **Recommendations**

Balancing Sustainability and Innovation in the Healthcare System

These recommendations consolidate and articulate key points for discussion primarily from the perspective of pharmaceutical pricing policy that merit further consideration in order to advance both the sustainability of the health system and the promotion of medical innovation.

Discussion Points

1 Streamlining and optimizing the entire healthcare system

Recommendation 1: Rapidly and continuously visualize nationwide healthcare spending

Recommendation 2: Promote the visualization of individuals' healthcare expenses and medical service use in an integrated manner

Recommendation 3: Consider unifying indicators for healthcare system efficiency and adequacy

2 Optimizing annual insurance benefit expenditures

Recommendation 1: Continually assess insurance listing practices for pharmaceuticals

Recommendation 2: While keeping the multifaceted nature of value for pharmaceuticals in mind, appropriately evaluate pharmaceuticals and pay particular attention to innovative products

Recommendation 3: Give special consideration to arrangements in the drug pricing system that will ensure stable supplies of key pharmaceuticals for infectious disease control

Recommendation 4: Parties like the government, communities, and healthcare institutions should cocreate an environment in which healthcare institutions and other facilities can manage and provide innovative pharmaceuticals without hesitation or waste

3 Optimizing insurance benefit revenue

Recommendation 1: Meet discussions on increasing the tax burden head-on and, among items to be considered, prioritize social insurance premium hikes and the ability-to-pay principle or other burden structures

Recommendation 2: Deepen discussions on the design of healthcare subsidies from local governments based on the underlying concept of insurance

Global Health



Contributing to Engagement Between Japan and the International Community

DEC 05, 2025 **Roundtable**

Core Components of Universal Health Coverage (UHC): Achieving “Healthcare Without Financial Hardship” in Asia-Pacific and Japan

HGPI co-hosted a roundtable with UHC2030, the Asian Development Bank (ADB), the Civil Society Engagement Mechanism for UHC2030 (CSEM), and the Global Health Civil Society Network (GH-Net). The discussion focused on advancing Universal Health Coverage (UHC) in the Asia-Pacific region and Japan, particularly on strengthening financial risk protection to safeguard people from the economic hardship caused by out-of-pocket health expenditures.



Planetary Health

AMR

Mental Health

Endorsement of “Negotiating to Protect Health and Lives: Recommendations for COP30”

OCT 29, 2025

HGPI formally made its endorsement of the “Negotiating to Protect Health and Lives: Recommendations for COP30” document. Produced in consultation with the global health and climate community and convened by the Global Climate and Health Alliance (GCHA), this document contains comprehensive set of recommendations for the 30th Conference of the Parties (COP30). It calls upon the parties involved to consider health issues in all UNFCCC negotiations.



Public Comment Submission

Planetary Health

Call for Inputs on Protecting Clean Air

OCT 16, 2025

The United Nations Special Rapporteur on the human right to a healthy environment

Planetary Health

Interim Evaluation of the Implementation Status of the National Biodiversity Strategy 2023-2030 (Draft) and the “7th National Report under the Convention on Biological Diversity (Draft)”

DEC 02, 2025

The Ministry of the Environment

Planetary Health

Assessment Report on Climate Change Impacts in Japan (Draft Overview)

DEC 24, 2025

The Ministry of the Environment



Lectures

Agenda1 – Improving Global Health Security through Broad-ranging Collaboration

Special Session2 – Reimagine Drug Discovery Ecosystem for Infectious Diseases Prevention: Challenges and Policy Outlook

HGPI Chair Mr. Ryoji Noritake and Manager Ms. Yui Kohno spoke at various programs throughout each day of The 12th NIKKEI FT Communicable Diseases Conference, organized by Nikkei Inc. and co-organizer by THE FINANCIAL TIMES LTD.

The 12th NIKKEI FT Communicable Diseases Conference -What new values are required in an age of division?-



Osaka City, Osaka

Discussing Future Infectious Communicable Diseases with the Next Generation

NIKKEI FT Communicable Diseases Conference at Expo Special Edition

HGPI Chair, Mr. Ryoji Noritake participated in the Expo Special Edition of the 12th NIKKEI FT Communicable Diseases Conference, organized by Nikkei Inc, and held in a hybrid format at the Expo Theme Week Studio of the Expo 2025 Osaka.



Yumeshima, Osaka

The Future of Green Healthcare: International Forum on Healthcare Sustainability and Net-Zero Transformation

Institute for Information Industry (III)

International Forum was held at the Chang Yung-Fa Foundation International Convention Center in Taipei, Taiwan. Mr. Joji Sugawara, Vice President of HGPI, participated in the forum as a speaker.



Taipei, Taiwan

Interpreting the Basic Act on Dementia

Educational Lecture – 2025 Tohoku Block Conference, Japanese Society for Dementia Care

Sendai, Miyagi Prefecture

Expectations for Policy – Co-Creating the Future

Innovation for NEW HOPE Symposium – Bringing hope to Newborns and Children: Genomic Testing and Advanced Therapies for Hereditary Intractable and Rare Diseases

Chuo-ku, Tokyo

The Future of the Health Insurance System and the Act of Driving Policy

Insurance Union of Societies Related to Nursing, 21st Information Exchange Meeting “Considering Health Insurance System Sustainability Ahead of 2040”

Online

Media Coverage

Encourage Social Investment in Brain Health

The Nikkei Personal Opinion and Insight column

Medical Renaissance: Understanding Rare Diseases (Part 5) – Early Diagnosis: Easing Anxiety and Doubts

The Yomiuri Shimbun

Common Understanding Formed on Health Impacts of Climate Change Among Academic, Professional, and Industry Organizations in the Healthcare Sector

CB news and others


Providing Professional Expertise

Serving on Government Committees and Global Organizations



Senior members of HGPI have held various titles on government committees and in global health societies. Some of those titles are listed below.

- Kiyoshi Kurokawa** Healthcare Policy Advisor, Cabinet Secretariat; Chairman, Council on the Future of Tokyo in a Super-Aged Society; Chairman, Cabinet Office's AI Advisory Board, Special Advisors to the Cabinet, Chairperson, Hideyo Noguchi Africa Prize Committee
- Ryoji Noritake** Member, World Dementia Council; Member, Dementia Innovation Alliance Public and Private Sector Working Group, Ministry of Economy, Trade and Industry
- Shinsuke Muto** Information Policy Advisor, Ministry of Health, Labour and Welfare
- Kohei Onozaki** Health Policy Advisor, Ministry of Health, Labour and Welfare; Social Security Team, Administrative Reform Conference, Cabinet Secretariat
- Yusuke Tsugawa** Council Member, Advisory Council on Large-scale Demonstration Projects for Prevention and Health Promotion, Ministry of Health, Labour and Welfare; Member, Study Group on the Review of Guidelines for the Appropriate Implementation of Online Medical Care, Ministry of Health, Labour and Welfare
- Ryozo Nagai** Member, Ministry of Health, Labour, and Welfare Social Security Council; Provisional Member, Council for Science and Technology, Ministry of Education, Culture, Sports, Science and Technology; Member, Cabinet Office's AI Advisory Board
- Satoko Hotta** Member, Caregiver Fee Subcommittee and Welfare Division, Social Security Council, Ministry of Health, Labour and Welfare; Expert Committee Member, Policy Evaluation Council, Ministry of Internal Affairs and Communications



菅原 丈二
Joji Sugawara
日本医療政策機構 副事務局長
HGPI Vice President

CSEM Advisory Group of UHC2030

NOV 01, 2025

Mr. Joji Sugawara, Vice President, has been appointed as a member of the Advisory Group of the Civil Society Engagement Mechanism for UHC2030 (CSEM). His term will run for three years, from November 2025 to October 2028.

Japan Health Policy NOW (JHPN)



Created in 2015 by HGPI, Japan Health Policy NOW (JHPN) is the only centralized platform in the world on Japanese health policy available in both Japanese and English. As global attention turns to Japan, one of the world's fastest ageing countries, there is increasing interest in Japanese health policy and a growing need to share information on Japan's health policy with the world.

JHPN WEBSITE





Health and Global Policy Institute: Guidelines on Grants and Contributions

As an independent, non-profit and non-partisan think tank, HGPI complies with the following guidelines relating to the receipt of grants and contributions.

1. Approval of Mission

The mission of HGPI is to achieve citizen-centered health policy by bringing stakeholders together as an independent think-tank. The activities of the Institute are supported by organizations and individuals who are in agreement with this mission.

2. Political Neutrality

HGPI is a non-profit corporation independent of the government. Moreover, we receive no support from any political party or other organization whose primary purpose is political activity of any nature.

3. Independence of Project Planning and Implementation

HGPI makes independent decisions on the course and content of its projects after gathering the opinions of a broad diversity of interested parties. The opinions of benefactors are solicited, but the Institute exercises independent judgment in determining whether any such opinions are reflected in its activities.

4. Diverse Sources of Funding

In order to secure its independence and neutrality, HGPI will seek to procure the funding necessary for its operation from a broad diversity of foundations, corporations, individuals, and other such sources. Moreover, as a general rule, funding for specific divisions and activities of HGPI will also be sought from multiple sources.

5. Exclusion of Promotional Activity

HGPI will not partake in any activity of which the primary objective is to promote or raise the image or awareness of the products, services or other such like of its benefactors.

6. Written Agreement

Submission of this document will be taken to represent the benefactor's written agreement with HGPI's compliance with the above guidelines.



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HGPI conducts its work with financial support from foundations and companies as well as individual members, both domestic and international. This enables us to continue our activities as a non-profit, independent think tank.

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